		PUB	LIC DISCLOSURE COPY - STATE REGIST	RATIO	N NO. CT-11			
	Ω	00	Return of Organization Exempt F	rom I	ncome Tax	OMB No. 1545-0047		
For		30	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue	Code (exc	cept private foundatio			
•		of the Treasury	Do not enter social security numbers on this form a	-	-	Open to Public		
Interr	nal Reve	enue Service	► Go to www.irs.gov/Form990 for instructions and			Inspection		
-				ending J	UN 30, 2020			
BC	Check if pplicab	ble: C Name of	forganization		D Employer identifie	cation number		
	Addre		RCH SCHOOL PROJECT					
	Name Chang		usiness as		33-08713	54		
	Initial			Room/suite	E Telephone number			
	Final	1625	NEWTON AVENUE	(conn, canc	619-652-			
	termi	n-	own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	7,505,338.		
	Amer returr	nded CAN	DIEGO, CA 92113		H(a) Is this a group re	eturn		
		^{ca-} F Name a	nd address of principal officer: AFIRA DEVRIES		for subordinates	? Yes X No		
	pend	SAME	AS C ABOVE		H(b) Are all subordinates in	Icluded? Yes No		
		empt status:		r 🛄 527		list. (see instructions)		
			MONARCHSCHOOLS.ORG		H(c) Group exemption			
			X Corporation Trust Association Other ▶	L Year	of formation: 1999 N	State of legal domicile: CA		
Pa	art I		e the organization's mission or most significant activities: MONAR					
e	1	Briefly describ	D BY HOMFT. FSSNFSS TN SAN DTFCO COL		HOOL EDUCAL	ES STODENTS		
nan	2	IMPACTED BY HOMELESSNESS IN SAN DIEGO COUNTY. 2 Check this box ▶ □ if the organization discontinued its operations or disposed of more than 25% of its net assets						
Governance	3					11		
õ	4		lependent voting members of the governing body (rat vi, interna)			11		
Activities &	5		of individuals employed in calendar year 2019 (Part V, line 2a)		·····	48		
vitie	6		of volunteers (estimate if necessary)			130		
Cti	7 a		d business revenue from Part VIII, column (C), line 12			0.		
_			business taxable income from Form 990-T, line 39			0.		
					Prior Year	Current Year		
ne	8		and grants (Part VIII, line 1h)		3,573,947.	3,348,703.		
Revenue	9		ce revenue (Part VIII, line 2g)		0.	0.		
Re			come (Part VIII, column (A), lines 3, 4, and 7d)		481,988. 314,651.	550,202. 3,606,433.		
	11		e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		4,370,586.	7,505,338.		
	12 13		 add lines 8 through 11 (must equal Part VIII, column (A), line 12) milar amounts paid (Part IX, column (A), lines 1-3) 		104,143.	412,182.		
	14				0.	0.		
ú	45	Colorian other	r componentian ampleure benefits (Dart IV column (A) lines E 10)		2,183,838.	2,416,434.		
JSe	16a	Professional f	undraising fees (Part IX. column (A), line 11e)		0.	0.		
Expenses	b	Total fundrais	undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25) \blacktriangleright 301,53	30.				
ũ	17	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)		897,886.	1,331,336.		
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)		3,185,867.	4,159,952.		
	19	Revenue less	expenses. Subtract line 18 from line 12		1,184,719.	3,345,386.		
Net Assets or Fund Balances					ginning of Current Year	End of Year		
sset	20	Total assets (I	Part X, line 16)		19,516,922.	8,248,976.		
et As nd B	21		(Part X, line 26)		228,161.	804,530.		
			fund balances. Subtract line 21 from line 20		19,288,761.	7,444,446.		
	art II	0		and at-t-	anda and to the head of	ulun nu da na na dia dia dia dia dia dia dia dia dia di		
			I declare that I have examined this return, including accompanying schedules			/ knowledge and belief, it is		
uue,	, corre	ci, and complete	. Declaration of preparer (other than officer) is based on all information of whi	ich preparer	nas any knowledge.			

Sign	Signature of officer	Date							
Here	AFIRA DEVRIES, PRESIDE Type or print name and title	NT							
Paid	Print/Type preparer's name RICHARD HOTZ	Preparer's signature	Date Check PTIN 01/26/21 self-employed P00238407						
Preparer	Firm's name CONSIDINE & CONS	IDINE	Firm's EIN 95-2694444						
Use Only		GO DRIVE, SUITE 250							
	SAN DIEGO, CA 92	108	Phone no.619.231.1977						
May the I	May the IRS discuss this return with the preparer shown above? (see instructions)								
			- 000 (22 (2)						

932001 01-20-20 LHA For Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2019)

Form 990 (20	19) MONARCH SCHOOL PROJECT	33-0871354 _{Pag}
Part III S	Statement of Program Service Accomplishments	
C	Check if Schedule O contains a response or note to any line in this Part III	[
	ARCH SCHOOL PROJECT, A NONPROFIT CORPORATION, SU OOL DEVELOPED SPECIFICALLY TO EDUCATE STUDENTS I	
	ELESSNESS IN SAN DIEGO COUNTY. MONARCH SCHOOL B	
	RIESSNESS IN SAN DIEGO COUNII. MONARCH SCHOOL B	
	organization undertake any significant program services during the year which were not listed or	
	rm 990 or 990-EZ? " describe these new services on Schedule O.	
	organization cease conducting, or make significant changes in how it conducts, any program si	ervices?
	describe these changes on Schedule O.	
	be the organization's program service accomplishments for each of its three largest program ser	vices, as measured by expenses.
	n 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocation	
	e, if any, for each program service reported.	
4a (Code:) (Revenue \$
SOCI	IAL- EMOTIONAL	
THRC	OUGH SOCIAL ENGAGEMENT OPPORTUNITIES AND EMOTION	AL SUPPORT, MONARCH
STRI	IVES TO HELP STUDENTS DEVELOP POSITIVE RELATIONS	HIPS, A SENSE OF
	OOL PRIDE, AND COMMUNITY AS WELL AS FEELING VALU	
	THING BIGGER THAN THEMSELVES AND AN IDENTITY BE	
	SOCIAL OPPORTUNITIES INCLUDE STUDENT CLUBS, SCH	
	JETICS, ARTS, AND DAILY ENRICHMENT. THROUGH OUR	
	ENT ADVOCATES, ON-CAMPUS THERAPEUTIC AND COUNSEL	
	TH CLINIC, CLOTHING BOUTIQUE, SHOWERS, AND LAUN	
	DENTS HAVE A SAFE, SUPPORTIVE ENVIRONMENT IN WHI	CH TO HEAL AND
LEAF	{N.	
4b (Code:) (Expenses \$ 614,421. including grants of \$ 69,528.) (Revenue \$
	SKILLS:	
	E SKILLS ARE THE ESSENTIAL SKILLS STUDENTS NEED	
	OOL AND BEYOND. LIFE SKILLS ALSO PROMOTE SELF-SU	
	IONARCH ARE ENCOURAGED TO DISCOVER THEIR STRENGT	
	READINESS, FINANCIAL LITERACY, INTERNSHIPS, CO	
	CHING, AND MENTORSHIP, STUDENTS DEVELOP ESSENTIA	
	SEVERANCE, COMMUNICATION, AND CRITICAL THINKING.	D SKIEDS SOCII AS
	Seventier, commonication, and entitled intaking.	
4c (Code:) (Expenses \$ 763,051. including grants of \$ 342,654.) (Bevenue \$
) (nevenue •
MONZ	ARCH PROVIDES TRAUMA-INFORMED, STUDENT-CENTERED	INSTRUCTION, AS WEI
	NGOING PROFESSIONAL DEVELOPMENT FOR OUR TEACHER	
MOST	STUDENTS COME TO MONARCH WITH SIGNIFICANT GAPS	IN THEIR EDUCATION
MONZ	ARCH STRIVES TO PROVIDE STUDENTS WITH A RIGOROUS	, RELEVANT, AND
	AGING LEARNING OPPORTUNITIES. STUDENTS HAVE ACCE	
SATU	JRDAY SCHOOL, MATH AND LITERACY SPECIALISTS, TEC	HNOLOGY, AS WELL AS
SCHO	OOL SUPPLIES.	
4d Other p	program services (Describe on Schedule O.)	
(Expense	s \$ including grants of \$) (Revenue \$)
4e Total p	s\$ including grants of \$) (Revenue \$) orgram service expenses ► 3,584,459.	
		Form 990 (2
32002 01-20-20		
	2	
	757767 MONA04087822 2019.05030 MONARCH SCHOOL E	PROJECT MONA04

Form	990	(2019)

Part IV Checklist of Required Schedules

MONARCH SCHOOL PROJECT

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			v
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
•	as applicable. Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
d	Part VI	11a	х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	114		<u> </u>
~	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?		v	
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13		X
14a		14a		
U	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	115		
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a		20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<u></u>	

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Form **990** (2019)

3 14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

Form	aan	(2019)	
	330	(2013)	

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		x	
00	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	<u> </u>	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete</i>			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the	20		
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			x
07	controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		x
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
с	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b?If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			v
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			x
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
34		34	х	
35a	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	500		
-	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		x
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa				
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>	 V	
4	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 18		Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable1a18Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable1b0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
U	(gambling) winnings to prize winners?	1c	Х	
93200	4 01-20-20			(2019)

4 14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

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MONARCH SCHOOL PROJ	$\mathbf{F} \subset \mathbf{T}$

Pa	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			9	
			Yes	No	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return 2a 48				
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х		
-	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)				
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b			
	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a				
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х	
b	If "Yes," enter the name of the foreign country				
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?				
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		X X	
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit				
	any contributions that were not tax deductible as charitable contributions?	6a		х	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts				
	were not tax deductible?	6b			
7	Organizations that may receive deductible contributions under section 170(c).				
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b			
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required				
	to file Form 8282?	7c		Х	
d	If "Yes," indicate the number of Forms 8282 filed during the year 7d				
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			
f					
g					
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?				
8					
	sponsoring organization have excess business holdings at any time during the year?				
9	Sponsoring organizations maintaining donor advised funds.				
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	Section 501(c)(7) organizations. Enter:				
а	Initiation fees and capital contributions included on Part VIII, line 12 10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b				
11	Section 501(c)(12) organizations. Enter:				
а	Gross income from members or shareholders 11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against				
	amounts due or received from them.)				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a			
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?	13a			
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans 13b				
с	Enter the amount of reserves on hand 13c				
14a		14a		X	
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or				
	excess parachute payment(s) during the year?	15		X	
	If "Yes," see instructions and file Form 4720, Schedule N.				
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X	
	If "Yes," complete Form 4720, Schedule O.				

Form **990** (2019)

932005 01-20-20

Form 990 (2019)

Form 990	(2019)
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MONARCH SCHOOL PROJECT

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

10							
1 - 1					Yes		
la i	Enter the number of voting members of the governing body at the end of the tax year	1a	11			Τ	
I	If there are material differences in voting rights among members of the governing body, or if the governing					I	
t	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					I	
b	Enter the number of voting members included on line 1a, above, who are independent	1b	11			l	
2 [Did any officer, director, trustee, or key employee have a family relationship or a business relationsh	hip with any	y other				
	officer, director, trustee, or key employee?			2			
3 [Did the organization delegate control over management duties customarily performed by or under t						
	of officers, directors, trustees, or key employees to a management company or other person?			3			
	Did the organization make any significant changes to its governing documents since the prior Form			4		1	
	Did the organization become aware during the year of a significant diversion of the organization's a			5			
	Did the organization have members or stockholders?			6		1	
	Did the organization have members, stockholders, or other persons who had the power to elect or					1	
	more members of the governing body?			7a			
	Are any governance decisions of the organization reserved to (or subject to approval by) members,			14		1	
				7b			
	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the y			70		-	
				0-	х	1	
a	The governing body?			8a	X	-	
	Each committee with authority to act on behalf of the governing body?			8b	~	-	
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re						
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		-	
ecu	ion B. Policies (This Section B requests information about policies not required by the Internal I	Revenue C	ode.)			-	
. .					Yes	_	
	Did the organization have local chapters, branches, or affiliates?			10a		_	
	If "Yes," did the organization have written policies and procedures governing the activities of such						
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		_	
	Has the organization provided a complete copy of this Form 990 to all members of its governing bo	dy before f	filing the form?	11a	Х	_	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.						
	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	Х	_	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	Х		
с [" Did the organization regularly and consistently monitor and enforce compliance with the policy? If	'Yes," desc	ribe				
i	in Schedule O how this was done			12c	Х		
3 [Did the organization have a written whistleblower policy?			13	Х		
4 [Did the organization have a written document retention and destruction policy?			14	Х		
5 [Did the process for determining compensation of the following persons include a review and appro	val by inde	pendent				
I	persons, comparability data, and contemporaneous substantiation of the deliberation and decision	?					
a	The organization's CEO, Executive Director, or top management official			15a	Х	1	
	Other officers or key employees of the organization			15b		1	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).					Ì	
	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange	ement with	а				
	taxable entity during the year?			16a		1	
	If "Yes," did the organization follow a written policy or procedure requiring the organization to evalu						
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the org	•	•				
	exempt status with respect to such arrangements?			16b			
	ion C. Disclosure			100		-	
	List the states with which a copy of this Form 990 is required to be filed \blacktriangleright CA					-	
	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990,	and 000 T	(Section 501/a)/2)e ont	0 0.00		
		anu 390-1		13 OFIIY) avdi	11	
	for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain the content of the con	in on Caba	dula ()				
				al Co			
	Describe on Schedule O whether (and if so, how) the organization made its governing documents,	conflict of i	merest policy, an	d finar	ncial		
	statements available to the public during the tax year.						
	State the name, address, and telephone number of the person who possesses the organization's b	books and r	ecords 🕨				
	JENNIFER MATTOON - 619-652-4129						
-							
-	1625 NEWTON AVENUE, SAN DIEGO, CA 92113				990	-	

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest C	ompensated
	Employees, and Independent Contractors	

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)	(C)					(D)	(E)	(F)	
Name and title	Average	(do	Position (do not check more than one		Reportable	Reportable	Estimated			
	hours per	box	, unle	ss pe nd a d	rson i	is bot	h an	compensation	compensation	amount of
	week				recio	i/uus	lee)	from	from related	other
	(list any hours for	irecto						the	organizations (W-2/1099-MISC)	compensation from the
	related	e or d	tee			sated		organization (W-2/1099-MISC)	(1099-10130)	organization
	organizations	truste	al trus		yee	mper				and related
	below	Individual trustee or director	nstitutional trustee	er	Key employee	est cc loyee	ler			organizations
	line)	Indiv	Insti	Officer	Key (Highest compensated employee	Former			
(1) ROCHELLE BOLD	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(2) BEN MORAGA	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(3) LISA BICKER MARTIN	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(4) GRAEME REID	1.00							_	_	
BOARD MEMBER	1.00	Х						0.	0.	0.
(5) KARIN VOGEL	1.00									_
BOARD MEMBER	1.00	Х						0.	0.	0.
(6) CAROLINE WINN	1.00									_
BOARD MEMBER	1.00	Х						0.	0.	0.
(7) ASHLEY GOSAL	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(8) JAMES HARRIS	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(9) NANCY HARTIGAN	1.00									
BOARD MEMBER	1.00	Х						0.	0.	0.
(10) DENISE WHISENHUNT	1.00									•
BOARD MEMBER	1.00	Х						0.	0.	0.
(11) CHRISTIAN GAGEL	1.00									•
BOARD MEMBER	1.00	X						0.	0.	0.
(12) ERIN SPIEWAK	33.00							1 - 0 0 0 0		•
FORMER PRESIDENT/CEO	7.00						Х	159,800.	0.	0.
(13) RENE BARKER	12.00							co 11 c		•
SECRETARY	28.00			X				62,416.	0.	0.
(14) JENNIFER MATTOON	27.00							co. 000	0	0
TREASURER	5.00			X				63,032.	0.	0.
(15) MARISOL ALVARADO	33.00							100 040	0	0
INTERIM CEO	7.00			X				122,840.	0.	0.
(16) KATHERINE FIELD	40.00					x		104 420	0.	
SENIOR DIRECTOR OF EXTERNAL RELATION	0.00					Å		104,430.	0.	0.

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Form 990 (2019)

14500126 757767 MONA04087822

2019.05030 MONARCH SCHOOL PROJECT

											371	354	P	age 8
Par	t VII Section A. Officers, Directors, Trus		ploy	ees	, and (C		ghe	st C					(Г)	
	(A) Name and title	(B) Average hours per week	Average Positio (do not check mor box, unless persor week officer and a direct					h an	(D) Reportable compensation from	(E) Reportable compensatio from related	in I	an	(F) stimate nount other	of
		(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organization: (W-2/1099-MIS		fr org an	pensa rom th anizat d relat anizati	e ion ed
1h	Subtotal								512,518.		0.			0.
с	Total from continuation sheets to Part VI Total (add lines 1b and 1c)	I, Section A							0.		0.	. 0.		
2	Total number of individuals (including but n compensation from the organization							no re	-),000 of reportabl	-			3
3	Did the organization list any former officer,	director, trust	ee. k	ev e	amp	love	e. or	hio	nhest compensated emr	blovee on			Yes	No
4	line 1a? If "Yes," complete Schedule J for s For any individual listed on line 1a, is the su	uch individual								•		3	Х	
5	and related organizations greater than \$150 Did any person listed on line 1a receive or a	0,000? If "Yes,	" co	mple	ete S	Sche	edule	e J f	for such individual			4	X	
	rendered to the organization? <i>If "Yes," com</i> tion B. Independent Contractors	-				-			-			5		Х
1	Complete this table for your five highest co the organization. Report compensation for	-	-								Ipens	ation	from	
	(A) (B) Name and business address NONE Description of services								С	(C ompe	C) nsatio	n		
2	Total number of independent contractors (i	ncluding but p	ot liv	nite	d to	tho	se lie		above) who received m	ore than				
_	\$100,000 of compensation from the organiz	•	5011				0					Form	990 (2019)

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Form **990** (2019)

Pa	rt \	/	Statement of Revenue					
			Check if Schedule O contains a response or	r note to any lir			(2)	
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Program Service Contributions, Gifts, Grants Revenue and Other Similar Amounts		b d e f g h a b c d	Noncash contributions included in lines 1a-1f 1g \$ Total. Add lines 1a-1f	348,703. 53,352. ■ Business Code	3,348,703.			sections 512 - 514
Pro		e f	All other program service revenue					
			Total. Add lines 2a-2f	►				
	3 4 5		Investment income (including dividends, interest other similar amounts) Income from investment of tax-exempt bond pro Royalties	t, and boceeds	550,202.			550,202.
	6	a b c d		(ii) Personal				
Revenue		b c	assets other than inventory Less: cost or other basis and sales expenses7aGain or (loss)7c					
Å,		d	Net gain or (loss)	>				
Other	8	а	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 8a					
			Less: direct expenses 8b					
	_		Net income or (loss) from fundraising events	►				
	9		Gross income from gaming activities. SeePart IV, line 19Less: direct expenses9b					
			Net income or (loss) from gaming activities	🕨				
	10	b	Gross sales of inventory, less returns and allowances					
		C	Net income or (loss) from sales of inventory	Business Code				
Miscellaneous Revenue	11	b	GAIN ON UNWIND OF NMTC		3,558,625. 47,808.			
Be		c c	All other revenue					
Σ		e	Total. Add lines 11a-11d	•	3,606,433.			
	12		Total revenue. See instructions		7,505,338.	3,606,433.	0.	550,202.
02200				F			•	Form 990 (2019

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Form **990** (2019)

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Form 990 (2019)

MONARCH SCHOOL PROJECT Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	Check if Schedule O contains a respon not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	342,654.	342,654.		
2	Grants and other assistance to domestic individuals. See Part IV, line 22	69,528.	69,528.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	200 050	004 005	50 011	50 010
	trustees, and key employees	390,058.	234,035.	78,011.	78,012
6	Compensation not included above to disqualified				
	persons (as defined under section $4958(f)(1)$) and				
-	persons described in section 4958(c)(3)(B)	1,634,715.	1,406,164.	84,094.	144,457
7 8	Other salaries and wages Pension plan accruals and contributions (include	±,00±,/10•	-,-0,-0 - .	01,001.	
0	section 401(k) and 403(b) employer contributions)	47,169.	37,854.	3,474,	5,841
9	Other employee benefits	179,187.	156,775.	3,474. 9,190.	13,222
10	Payroll taxes	165,305.	133,179.	13,929.	18,197
11	Fees for services (nonemployees):		,		
а	Management				
b					
с	Accounting	24,250.		24,250.	
	Lobbying				
е					
f	Investment management fees				
g					
	column (A) amount, list line 11g expenses on Sch 0.)	306,171.	249,304.	37,387.	19,480
12	Advertising and promotion	45 000		0.000	050
13	Office expenses	45,980.	35,747.	9,980.	253
14	Information technology				
15	Royalties				
16		585.			585
17	Travel				505
18	Payments of travel or entertainment expenses				
19	for any federal, state, or local public officials Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	49,083.	47,836.	908.	339
23	Insurance	52,822.	51,481.	977.	364
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	GIFT CARDS	297,573.	297,573.		
b	STUDENT ASSISTANCE	249,536.	249,536.		
с	INSTRUCTIONAL SUPPLIES	93,426.	93,426.		
d	NUTRITION	81,802.	81,802.		
е	· · · · · · · · · · · · · · · · · · ·	130,108.	97,565.	11,763.	20,780
25	Total functional expenses. Add lines 1 through 24e	4,159,952.	3,584,459.	273,963.	301,530
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				Form 990 (2019

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Form 990 (2019)

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Form 990 (2019)

MONARCH SCHOOL PROJECT Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		· · ·			(A)		(B)
		A A A A A A A A A A			Beginning of year		End of year
	1	Cash - non-interest-bearing			224,564. 7,183,190.	1	123,712. 7,662,155.
	2	Savings and temporary cash investments			7,103,190.	2	7,002,155.
	3	Pledges and grants receivable, net			117.	3	2,655.
	4	Accounts receivable, net			11/•	4	2,055.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst				F	
	6	controlled entity or family member of any of thes Loans and other receivables from other disguali	•			5	
	6	under section 4958(f)(1)), and persons described	•	,		6	
ß	7	Notes and loans receivable, net	11,630,375.	7	0.		
Assets	8	Inventories for sale or use				8	
As	9	Prepaid expenses and deferred charges			49,462.	9	100,948.
		Land, buildings, and equipment: cost or other				<u> </u>	,
		basis. Complete Part VI of Schedule D	10a	325,225.			
	b	Less: accumulated depreciation	150,459.	10c	136,539.		
	11	Investments - publicly traded securities	•	11	,		
	12	Investments - other securities. See Part IV, line 1	192,542.	12	192,841.		
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11	86,213.	15	30,126.		
	16	Total assets. Add lines 1 through 15 (must equa	19,516,922.	16	8,248,976.		
	17	Accounts payable and accrued expenses			228,161.	17	361,920.
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		20			
	21	Escrow or custodial account liability. Complete I	Part IV	of Schedule D		21	
ies	22	Loans and other payables to any current or form	ner offi	cer, director,			
Liabilities		trustee, key employee, creator or founder, subst					
-iat		controlled entity or family member of any of thes	•		0	22	440 610
-	23	Secured mortgages and notes payable to unrela		F	0.	23	442,610.
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa	-				
		parties, and other liabilities not included on lines				05	
	26	of Schedule D		F	228,161.	25 26	804,530.
	20	Organizations that follow FASB ASC 958, che			22071011	20	001/0001
sec		and complete lines 27, 28, 32, and 33.					
lano	27	Net assets without donor restrictions			18,701,603.	27	7,097,889.
Ba	28	Net assets with donor restrictions	587,158.	28	7,097,889. 346,557.		
pur		Organizations that do not follow FASB ASC 9					
Ę		and complete lines 29 through 33.					
o s	29	Capital stock or trust principal, or current funds				29	
Net Assets or Fund Balances	30	Paid-in or capital surplus, or land, building, or eq				30	
t As	31	Retained earnings, endowment, accumulated in	come,	or other funds		31	
Ne	32	Total net assets or fund balances			19,288,761.	32	7,444,446.
	33	Total liabilities and net assets/fund balances			19,516,922.	33	8,248,976.

Form **990** (2019)

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Form	990 (2019) MONARCH SCHOOL PROJECT	33-	-08713	54	Pag	je 12	
Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI					X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1				38.	
2	Total expenses (must equal Part IX, column (A), line 25)	2				52.	
3	Revenue less expenses. Subtract line 2 from line 1	3				86.	
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	19,	288			
5	Net unrealized gains (losses) on investments	5			2	99.	
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-15,	19(),0	00.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,		_				
	column (B))	10	<u>7,</u>	444	1,4	46.	
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII						
			_		Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule					x	
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewer	d on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		L	2b	х		
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis	,				
	consolidated basis, or both:						
	Separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the						
	review, or compilation of its financial statements and selection of an independent accountant?		L	2c	Х		
	If the organization changed either its oversight process or selection process during the tax year, explain on Sc	nedule	0.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Au	dit				
	Act and OMB Circular A-133?			3a		Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired au	dit				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b			
			F	orm	990 (2019)	

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2019
Open to Public Inspection

Name of the o	rganization
---------------	-------------

Employer identification number <u>- - -</u> 007125/

			RCH SCHOOL						3-08/1354			
Pa	irt I	Reason for Public	Charity Status (/	All organizations must co	omplete th	is part.) Se	ee instruction	S.				
The	organ	ization is not a private found	dation because it is: (For lines 1 through 12, c	heck only	one box.)						
1		A church, convention of ch	urches, or associatio	on of churches described	d in sectio	on 170(b)([.]	1)(A)(i).					
2		A school described in sect										
3		A hospital or a cooperative					ii).					
4		A medical research organiz					•	.)(iii). Enter	the hospital's name,			
		city, and state:	·						. ,			
5		An organization operated for	or the benefit of a co	llege or university owned	d or opera	ted bv a d	overnmental	unit descrit	ped in			
		section 170(b)(1)(A)(iv). (C		5 ,		, ,						
6		A federal, state, or local go	• •	nental unit described in s	section 17	70(b)(1)(A)	(v).					
	X	An organization that norma						he general	public described in			
		section 170(b)(1)(A)(vi). (C			. en a get			ine general				
8		A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)										
9	\square	An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college										
Ŭ		or university or a non-land-										
		university:	grant boliege er agne			name, en	y, and state s	r the bollog				
10		An organization that norma	ally receives: (1) more	than 33 1/3% of its sur	port from	contributi	ons member	shin fees a	and aross receipts from			
10		activities related to its exen										
		income and unrelated busin										
		See section 509(a)(2). (Con				5365 acqu		gamzation				
11		An organization organized a		ively to test for public sa	fety See	section 5(19(a)(4)					
12	\square	An organization organized a	-		•			arry out the	nurnoses of one or			
		more publicly supported or	•	•	•		-	•	• •			
		lines 12a through 12d that										
а		Type I. A supporting orga							/ aivina			
_		the supported organization		-	•	-						
		organization. You must c										
b		Type II. A supporting org			tion with it	ts sunnort	ed organizatio	on(s) by ha	avina			
		control or management o										
		organization(s). You mus						igo ino oup	portou			
с		Type III functionally inte			in connec	tion with	and functiona	llv integrat	ed with			
-		its supported organizatio										
d		Type III non-functionally						rted organ	ization(s)			
		that is not functionally int										
		requirement (see instruct	с с	c ,	•		•					
е		Check this box if the orga						II, Type III				
		functionally integrated, or					, , , , , , , , , , , , , , , , , , ,	<i>,</i> ,				
f	Ente	er the number of supported of	• •	• • •								
ç		vide the following informatior										
	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your govern	anization listed ing document?	(v) Amount of	monetary	(vi) Amount of other			
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	structions)	support (see instructions)			
Tota												
IHΔ	Eor F	Paperwork Reduction Act N	Notice see the Instr	ructions for Form 990 o	r 990-F7	932021 09.	25-19 Sche		m 990 or 990_F7) 2010			

Schedule A (Form 990 or 990 EZ) 2019 MONARCH SCHOOL PROJECT

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization

fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3,509,701.	2,911,041.	3,501,505.	3,573,947.	3,348,703.	16,844,897.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	3,509,701.	2,911,041.	3,501,505.	3,573,947.	3,348,703.	16,844,897.
5	The portion of total contributions						<u>·</u>
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,927,105.
6	Public support. Subtract line 5 from line 4.						14,917,792.
	tion B. Total Support						,
	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 4	3,509,701.	2,911,041.	3,501,505.	3,573,947.	3,348,703.	16,844,897.
	Gross income from interest,	, , -	, , -	, , -	, , -	, , -	, , ,
Ŭ	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	391,402.	391,070.	409,368.	481,988.	550,202.	2,224,030.
9	Net income from unrelated business	002,1020	00270700	105,0001	101,5000		_,,
5							
	activities, whether or not the						
40	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital	4.				47,808.	47,812.
	assets (Explain in Part VI.)					47,000.	19,116,739.
	Total support. Add lines 7 through 10					40	19,110,759.
12						12	
13	First five years. If the Form 990 is for						
Sec	organization, check this box and stor ction C. Computation of Publ						
	Public support percentage for 2019 (I		-	olumn (f))		14	78.04 %
	Public support percentage for 2018					15	76.57 %
	33 1/3% support test - 2019. If the c						, -
104							
h	stop here. The organization qualifies						······ • —
U.	33 1/3% support test - 2018. If the c						
17~	and stop here. The organization qual 10% -facts-and-circumstances test						
178		e e					-
	and if the organization meets the "fac			-	-	-	
	meets the "facts-and-circumstances"						
b	10% -facts-and-circumstances tes	-					10% or
	more, and if the organization meets th				• •		
	organization meets the "facts-and-circ						
18	Private foundation. If the organizatio	n did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	nd see instructions	<u> </u>

Schedule A (Form 990 or 990-EZ) 2019

Schedule A (Form 990 or 990 EZ) 2019 MONARCH SCHOOL PROJECT

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support				_		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is fo	r the organization'	s first, second, th	ird, fourth, or fifth	tax year as a section	on 501(c)(3) org	anization,
	check this box and stop here	-					
Sec	ction C. Computation of Publ	lic Support Pe	rcentage				
15	Public support percentage for 2019 (line 8, column (f), d	divided by line 13	, column (f))		15	%
16	Public support percentage from 2018	3 Schedule A, Part	III, line 15			16	%
Sec	ction D. Computation of Inve	stment Incom	e Percentage)			
17	Investment income percentage for 20)19 (line 10c, colur	mn (f), divided by	line 13, column (f)))	17	%
18	Investment income percentage from	2018 Schedule A,	Part III, line 17			18	%
19 a	33 1/3% support tests - 2019. If the	organization did r	not check the box	on line 14, and lin	ne 15 is more than	33 1/3% , and lii	ne 17 is not
	more than 33 1/3%, check this box a						
b	33 1/3% support tests - 2018. If the						%, and
	line 18 is not more than 33 1/3%, che	eck this box and st	op here. The org	anization qualifies	as a publicly supp	orted organizati	on ►
20	Private foundation. If the organization	on did not check a	box on line 14, 1	9a, or 19b, check	this box and see in	structions	>
93202	23 09-25-19				Sch	edule A (Form	990 or 990-EZ) 2019
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Schedule A (Form 990 or 990-EZ) 2019 MONARCH SCHOOL PROJECT

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2019

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Schedule A (Form 990 or 990-EZ) 2019 MONARCH SCHOOL PROJECT Part IV Supporting Organizations (continued)

			Vac	Mic
	Los the executive eccented a gift or contribution from any of the following resurces		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations		_	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations	<u> </u>		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeatsee instructions).		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
с	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	tructions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
_	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
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Schedule A (Form 990 or 990-EZ) 2019 MONARCH SCHOOL PROJECT

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functional	v integrat	ed Type III supporting or	anization (see

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2019

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Schedule A (Form 990 or 990 EZ) 2019 MONARCH SCHOOL PROJECT

Pa	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)					
Sect	ion D - Distributions	Current Year				
1	Amounts paid to supported organizations to accomplish exe	mpt purposes				
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported				
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	IS			
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in Part VI). See instructions.					
7	Total annual distributions. Add lines 1 through 6.					
8	Distributions to attentive supported organizations to which the	he organization is responsive	e			
	(provide details in Part VI). See instructions.					
9	Distributable amount for 2019 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2019	(iii) Distributable Amount for 2019		
1	Distributable amount for 2019 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2019 (reason-					
	able cause required- explain in Part VI). See instructions.					
3	Excess distributions carryover, if any, to 2019					
a	From 2014					
b	From 2015					
C	From 2016					
d	From 2017					
e	From 2018					
f	Total of lines 3a through e					
g	Applied to underdistributions of prior years					
h	Applied to 2019 distributable amount					
i	Carryover from 2014 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2019 from Section D,					
	line 7: \$					
a	Applied to underdistributions of prior years					
	Applied to 2019 distributable amount					
C	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2019, if					
	any. Subtract lines 3g and 4a from line 2. For result greater					
	than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2019. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2020. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
	Excess from 2015					
	Excess from 2016					
-	Excess from 2017					
	Excess from 2018					
e	Excess from 2019					

Schedule A (Form 990 or 990-EZ) 2019

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Schedule A (Form 990 or 990-EZ) 2019	MONARCH	SCHOOL	PROJECT	
Part VI Supplemental Inform	nation Drovid	la tha avalana	tions required by	Dar

	Section D, lin (See instructi	ion A, lines 1, 2, 3b, 3c, 4 /, Section D, lines 2 and 3 ies 5, 6, and 8; and Part \ ions.)	/, Section E, lines 2, 5, ar	nd 6. Also comple	ete this part fo	r any additional info	ormation.
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Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

N

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Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2019

Employer identification number

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Organization type (check or	Organization type (check one):				
Filers of:	Section:				
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

MONARCH SCHOOL PROJECT

Name of organization

Employer identification number

33-0871354

Part I **Contributors** (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) Name, address, and ZIP + 4 No. **Total contributions** Type of contribution 1 X Person Payroll 125,000. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 2 X Person Payroll 325,000. Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 3 X Person Payroll 150,000. Noncash \$ (Complete Part II for noncash contributions.) (c) (d) (a) (b) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 4 Х Person Payroll 110,000. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 5 X Person Payroll 74,000. Noncash (Complete Part II for noncash contributions.) (d) (b) (c) (a) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 6 X Person Pavroll 100,000. Noncash \$ (Complete Part II for noncash contributions.) 923452 11-06-19 Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

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Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

MONARCH SCHOOL PROJECT

Name of organization

Employer identification number

33-0871354

Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 7 X Person Payroll 125,000. Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution X 8 Person Payroll 100,000. Noncash \$ (Complete Part II for noncash contributions.) (d) (a) (b) (c) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 9 X Person Payroll 100,000. Noncash \$ (Complete Part II for noncash contributions.) (c) (d) (a) (b) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution Person Payroll Noncash \$ (Complete Part II for noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution Person Payroll Noncash (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. Person Payroll Noncash (Complete Part II for noncash contributions.) 923452 11-06-19 Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

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Name of organization

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MONARCH SCHOOL PROJECT

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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
_		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
—		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\ _	

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Name of organ	ization			Employer identification number
IONARCH	SCHOOL PROJECT			33-0871354
Part III Ex fro	Acclusively religious, charitable, etc., contributions om any one contributor. Complete columns (a) mpleting Part III, enter the total of exclusively religious, cl se duplicate copies of Part III if additional s	through (e) and the following line ent naritable, etc., contributions of \$1,000 or	ry For organizations	that total more than \$1,000 for the ye
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
		(e) Transfer of gift		
-	Transferee's name, address, an	d ZIP + 4	Relationship of tra	Insferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
		(e) Transfer of gift		
-	Transferee's name, address, an			Insferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
	Transferee's name, address, an	(e) Transfer of gift d ZIP + 4		Insferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Desc	cription of how gift is held
_	Transferee's name, address, an	(e) Transfer of giff d ZIP + 4		Insferor to transferee
923454 11-06-19			Schedule	B (Form 990, 990-EZ, or 990-PF) (2019

14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

MONA0401

SCHEDULE D

Department of the Treasury

Internal Revenue Service

(Form 9	90)
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Part I

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



Employer identification number

33-0871354

Name of the organization

MONARCH SCHOOL PROJECT	33-087135
Organizations Maintaining Donor Advised Funds or Other Similar Funds or A	ccounts.Complete if the
organization answered "Yes" on Form 990, Part IV, line 6.	

	organization answered "Yes" on Form 990, Part IV, lin	e 6.				
		(a) Donor advised funds	(b) Funds an	d other acco	unts
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in v	-				
	are the organization's property, subject to the organization's	exclusive legal control?			Yes	No No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can b	e used or	nly		
	for charitable purposes and not for the benefit of the donor o	or donor advisor, or for any other purpos	e conferri	ng		
					. Yes	No
Par			, Part IV, I	ine 7.		
1	Purpose(s) of conservation easements held by the organizati	· · · · · · · · · · · · · · · · · · ·				
	Preservation of land for public use (for example, recrea			• •		a
	Protection of natural habitat	Preservation of	of a certifi	ed historic	structure	
_	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the forn	n of a cor Г			
	day of the tax year.		- H		at the End of t	ne lax year
-	Total number of conservation easements			2a		
b	Total acreage restricted by conservation easements			2b		
	Number of conservation easements on a certified historic structure of conservation easements included in (a) accurately the structure of the s		Г	2c		
a	Number of conservation easements included in (c) acquired a			04		
3	listed in the National Register Number of conservation easements modified, transferred, rel			2d	ag tha tay	
3	year	leased, extinguished, or terminated by th	ie organi.	zation duni	ig the tax	
4	Number of states where property subject to conservation eas	sement is located				
5	Does the organization have a written policy regarding the per		f			
5	violations, and enforcement of the conservation easements it				Yes	No
6	Staff and volunteer hours devoted to monitoring, inspecting,					
Ŭ		nanaling of violations, and emotoring ool	1001 1410		no duning the	your
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	vation eas	ements du	iring the vear	
-	► \$	······;; ··········;; ·······;; ·······;; ······				
8	Does each conservation easement reported on line 2(d) abov	ve satisfy the requirements of section 17	0(h)(4)(B)	(i)		
	and section 170(h)(4)(B)(ii)?			()	Yes	🗌 No
9	In Part XIII, describe how the organization reports conservation			ent and		
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial stater	ments tha	at describe	s the	
	organization's accounting for conservation easements.					
Par	t III Organizations Maintaining Collections of		Other S	imilar A	ssets.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.				
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its revenue statement	and bala	ince sheet	works	
	of art, historical treasures, or other similar assets held for put	olic exhibition, education, or research in	furtheran	ce of publi	с	
	service, provide in Part XIII the text of the footnote to its finar					
b	If the organization elected, as permitted under FASB ASC 95					
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in fur	therance	of public s	service,	
	provide the following amounts relating to these items:			. .		
	(i) Revenue included on Form 990, Part VIII, line 1			► <u>\$</u>		
~				► <u></u> \$		
2	If the organization received or held works of art, historical treater the second		ial gain, p	provide		
	the following amounts required to be reported under FASB A	-				
	Revenue included on Form 990, Part VIII, line 1			► \$		
	Assets included in Form 990, Part X For Paperwork Reduction Act Notice, see the Instructions			► \$ Sche	dule D (Form	0001 2010
	10-02-19	5 101 FUIII 330.		Sche		1 990) 2019
-JJ2U5	10-02-19	26				

2019.05030 MONARCH SCHOOL PROJECT 14500126 757767 MONA04087822

-	(SCHOOL PR	OJEC'	Г				33-08	7135	4 _{Pa}	age 2
Par	t III Organizations Maintaining C	Collections of A	rt, Hist	orical Tr	easures, c	or Othe	er Simil	ar Asse	ts (contir	nued)	
3	Using the organization's acquisition, access	ion, and other record	ds, check	any of the	following that	t make s	significant	use of its			
	collection items (check all that apply):										
а	Public exhibition	c			hange progra						
b	Scholarly research	e		Other							
с	Preservation for future generations										
4	Provide a description of the organization's c							ose in Par	t XIII.		
5	During the year, did the organization solicit of								٦		1
Des	to be sold to raise funds rather than to be m								Yes		No
Par	t IV Escrow and Custodial Arran reported an amount on Form 990, Pa		ete if the	organizatio	on answered "	'Yes" on	Form 990), Part IV,	line 9, or	•	
-						4 4	the structured				
та	Is the organization an agent, trustee, custod										1
h	on Form 990, Part X? If "Yes," explain the arrangement in Part XIII							L	Yes	L	No
b	In res, explain the arrangement in Part XIII	and complete the id	nowing t	able.					Amoun		
~	Reginning balance						1c		Amoun		
	Beginning balance Additions during the year										
	Distributions during the year										
	Ending balance										
	Did the organization include an amount on F								Yes		No
	If "Yes," explain the arrangement in Part XIII]
Par											
	· ·	(a) Current year	(b) P	rior year	(c) Two year	s back	(d) Three y	/ears back	(e) Four	years	back
1a	Beginning of year balance										
b	Contributions										
	Net investment earnings, gains, and losses										
d	Grants or scholarships										
е	Other expenditures for facilities										
	and programs										
f	Administrative expenses										
g	End of year balance										
2	Provide the estimated percentage of the cur	rrent year end baland	ce (line 1	g, column (a	a)) held as:						
	Board designated or quasi-endowment		_%								
	Permanent endowment	%									
с	Term endowment	_%									
-	The percentages on lines 2a, 2b, and 2c sho										
3a	Are there endowment funds not in the posse	ession of the organiz	ation tha	t are held a	and administe	red for t	he organi	zation	г		
	by:									Yes	No
	(i) Unrelated organizations								3a(i)		
h	(ii) Related organizations										
4	Describe in Part XIII the intended uses of the								3b		
_	t VI Land, Buildings, and Equipn		JWINEIILI	unus.							
	Complete if the organization answere		0. Part IV	line 11a. S	See Form 990	Part X	line 10.				
	Description of property	(a) Cost or c	1		t or other		ccumulate	ed	(d) Boo	k value	
		basis (investr		.,	(other)	• •	preciation		,, 200		-
1a	Land										
	Buildings			32	5,225.		188,6	86.	13	6,5	39.
	Leasehold improvements										
	Equipment										
	Other										
	. Add lines 1a through 1e. (Column (d) must e		X, colun	nn (B), line i	10c.)				13	6,5	39.
								Schodulo		- 0001	2010

Schedule D (Form 990) 2019

932052 10-02-19

Complete if the organization answered "Yes" of	n Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		
Part VIII Investmente Breaker Polated		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

	(a) Description	(b) Book value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Colu	mn (b) must equal Form 990, Part X, col. (B) line 15.)	
Part X	Other Liabilities.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25	
	(a) Description of lightly	(h) Deels velve

1.	(a) Description of nability	(b) DOOK value
(1)	Federal income taxes	
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2019

932053 10-02-19

14500126 757767 MONA04087822

Sche	dule D (Form 990) 2019 MONARCH SCHOOL PROJECT			33-	0871354 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Staten	nents Wit			
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			
1	Total revenue, gains, and other support per audited financial statements			1	3,873,125.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	299.		
b	Donated services and use of facilities	2b	158,767.		
с	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	159,066.
3	Subtract line 2e from line 1			3	3,714,059.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	3,791,279.		
с	Add lines 4a and 4b			4c	3,791,279.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	7,505,338.
Pa	t XII Reconciliation of Expenses per Audited Financial State	ments W	th Expenses per	Retu	ırn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	2a.			
1	Total expenses and losses per audited financial statements			1	4,086,065.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	158,767.		
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	158,767.
3	Subtract line 2e from line 1			3	3,927,298.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b	232,654.		
с	Add lines 4a and 4b			4c	232,654.
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)			5	4,159,952.
Pa	t XIII Supplemental Information.				
Provi	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV, lines 1	b and 2b; Part V, line 4	4; Part	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any a	dditional info	ormation.		

PART X, LINE 2:

AS	OF	JUNE	30,	2020	AND	2019,	THE	ORGANIZATION	BELIEVES	IΤ	DOES	NOT	HAVE	
----	----	------	-----	------	-----	-------	-----	--------------	----------	----	------	-----	------	--

ANY TAXABLE UNRELATED BUSINESS INCOME, AND ACCORDINGLY, HAS NOT ACCRUED

INTEREST OR PENALTIES RELATED TO UNCERTAIN TAX POSITIONS. THE

ORGANIZATION FILES TAX RETURNS IN THE U.S. FEDERAL JURISDICTION AND THE

STATE OF CALIFORNIA.

PART XI, LINE 4B - OTHER ADJUSTMENTS: CONTRIBUTIONS PAID TO MS1625 232,654. GAIN ON UNWIND OF NMTC FINANCING 3,558,625. TOTAL TO SCHEDULE D, PART XI, LINE 4B 3,791,279.

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ONTRIBUTIONS PAID TO MS16	25			23	2,654
	25		 	23	2,03-
2055 10-02-19				Schedule D (Forr	n 990) 2
00126 757767 MONA04087822		30	 		JA04(

MONARCH SCHOOL PROJECT

 Schedule D (Form 990) 2019
 MONARCH
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 Part XIII
 Supplemental Information (continued)

33-0871354 Page 5

SCHEDULE I (Form 990)	Go	Grants and Oth overnments, ar lete if the organizatio	nd Individua	ls in the Ŭni	ted States		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service		► Go to www.ii	Attach to For rs.gov/Form990 fo		nation.		Open to Public Inspection
Name of the organization MONARCH	CHOOL PRO		-				Employer identification number $33 - 0871354$
Part I General Information on Grants a	and Assistance						
 Does the organization maintain records criteria used to award the grants or assi Describe in Datt IV the organization or and 	istance?						
2 Describe in Part IV the organization's pr Part II Grants and Other Assistance to					anization answered "	Yes" on Form 990 Par	t IV line 21 for any
recipient that received more than	-						
1 (a) Name and address of organization or government	(b) EIN	(if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
MONARCH SCHOOL 1625, LLC 1625 NEWTON AVENUE SAN DIEGO, CA 92113	45-4308482	501(C)3	232,654.	0.			TO COVER OVERHEAD EXPENSES
MONARCH CHARTER SCHOOL 1625 NEWTON AVENUE SAN DIEGO, CA 92113	84-2874064	501(C)3	110,000.	0.			GRANT FOR CHILDHOOD EDUCATION
 Enter total number of section 501(c)(3) a Enter total number of other organization LHA For Paperwork Reduction Act Notice 	ns listed in the line	1 table	ne line 1 table			•	≥ 2 • 2 • 2 • 2 • 2 • 2 • 2 • 2 • 2 • 2

Page 2

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
CHOLARSHIPS	36	69,528.	0.		

Part IV Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

THE ORGANIZATION MAINTAINS RECORDS TO SUBSTANTIATE THE AMOUNT OF GRANTS OR

ASSISTANCE.

SCHEDULE J		L	OMB No. 1545			
(Form 990) For certain Officers, Directors, Trustees, Key Employees, and Highest			2019			
	Compensated Employees			IJ	,	
Department of the Treasury Complete if the organization answered "Yes" on Form 990, Part IV, line 23.				Publi		
Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.			Inspe			
Name of the organization		Employer ic			mber	
	MONARCH SCHOOL PROJECT	33-0	87135	4		
Part I Question	s Regarding Compensation					
				Yes	No	
	iate box(es) if the organization provided any of the following to or for a person listed on Form	ı 990,				
	line 1a. Complete Part III to provide any relevant information regarding these items.					
First-class or	, i i i i i i i i i i i i i i i i i i i					
	Travel for companions Payments for business use of personal resider					
	Tax indemnification and gross-up payments					
Discretionary	spending account Personal services (such as maid, chauffer	ur, chef)				
h lf ann af tha hanna						
•	on line 1a are checked, did the organization follow a written policy regarding payment or		46			
	provision of all of the expenses described above? If "No," complete Part III to explain		1b			
	2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,		0			
trustees, and office	ers, including the CEO/Executive Director, regarding the items checked on line 1a?		2			
3 Indicate which, if a	ny, of the following the organization used to establish the compensation of the organization'	0				
	ector. Check all that apply. Do not check any boxes for methods used by a related organization					
	ation of the CEO/Executive Director, but explain in Part III.					
	compensation consultant					
	ther organizations Approval by the board or compensation of	ommittee				
		,ommittee				
4 During the year, di	d any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				l	
	plated organization:					
e e	ce payment or change-of-control payment?		4a		Х	
b Participate in, or re					Х	
	ceive payment from, an equity-based compensation arrangement?				Х	
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.					
5 For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on				
contingent on the						
a The organization?			5a		X	
b Any related organized	zation?		5b		X	
	or 5b, describe in Part III.					
6 For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on				
contingent on the						
					X	
	zation?		6b		X	
	or 6b, describe in Part III.					
	on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment					
	nes 5 and 6? If "Yes," describe in Part III		7		X	
	reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to t					
	eption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X	
	lid the organization also follow the rebuttable presumption procedure described in					
	n 53.4958-6(c)?				Ĺ	
LHA For Paperwork R	eduction Act Notice, see the Instructions for Form 990.	Schedu	ule <mark>J (Fo</mark> rn	n 990)	2019	

932111 10-21-19

Schedule J (Form 990) 2019

33-0871354

Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
(A) Name and Title		compensation incentive reporta		(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990		
(1) ERIN SPIEWAK	(i)	159,800.	0.	0.	0.	0.	159,800.	0.		
FORMER PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.		
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
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	(i)									
	(i) (ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									
	(i)									
	(ii)									

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Schedule J (Form 990) 2019

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public

19

Department of the Treasury	
Internal Revenue Service	

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
 Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Employer identification number 33-0871354

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Name of the organization
Name of the organization

MONARCH SCHOOL PROJECT

Pa	rt I Types of Property		-						
		(a) (b) (c)			(d)				
		Check if	Number of contributions or	Noncash contr amounts repor		Method of de			-
		applicable	items contributed			noncash contribi	ution an	nount	5
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
••	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
13	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18 10	Collectibles	X	15	45	,282.	EMV			
19 20		21			,202.	1110			
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts Other ► (GIFT CARDS)	X	28	Q	,070.	E-M17			
25	· · /	Δ	20	0	,070.	1. H A			
26	Other ()								
27	Other ()								
28	Other ()				<u> </u>				
29	Number of Forms 8283 received by the organiz								
	for which the organization completed Form 828	3, Part IV, I	Jonee Acknowledg	gement	29		<u> </u>	Vee	N
00-								Yes	No
30a	During the year, did the organization receive by								
	must hold for at least three years from the date								Х
	exempt purposes for the entire holding period?						30a		
	If "Yes," describe the arrangement in Part II.								v
31							31		X
32a	32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash								v
-	contributions?						32a		X
	If "Yes," describe in Part II.								
33	If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,								
	describe in Part II.			•		<u> </u>			
LHA	For Paperwork Reduction Act Notice, see t	the Instruc	tions for Form 99	υ.		Schedule N	Л (Form	1 990)	2019

14500126 757767 MONA04087822

Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

932142 09-27-19	37	Schedule M (Form 990) 2019

SCHEDULE O

(Form 990 or 990-EZ) Department of the Treasury

Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

MONARCH SCHOOL PROJECT

Employer identification number 33 - 0871354

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

WITH A SAFE, STABLE LEARNING ENVIRONMENT WHERE THEY CAN HEAL AND

DEVELOP THE NECESSARY SKILLS AND EXPERIENCES FOR PERSONAL SUCCESS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE DRAFT FORM 990 IS GIVEN TO THE FINANCE COMMITTEE FOR REVIEW. ONCE ANY

CHANGES ARE MADE, THE DRAFT FORM 990 IS THEN GIVEN TO THE BOARD FOR

APPROVAL.

FORM 990, PART VI, SECTION B, LINE 12C:

THE AUDIT COMMITTEE OF THE BOARD MONITORS COMPLIANCE WITH THE CONFLICT OF INTEREST POLICY THROUGHOUT THE YEAR AND WILL REPORT VIOLATIONS TO THE BOARD WITHIN 30 DAYS FROM THE DATE THE VIOLATION WAS FIRST NOTED OR REPORTED. THE BOARD WILL TAKE APPROPRIATE ACTION(S) TO RESOLVE THE SITUATION WITHIN 30 DAYS FROM THE DATE OF NOTIFICATION BY THE AUDIT COMMITTEE.

FORM 990, PART VI, SECTION B, LINE 15A:

THE EXECUTIVE COMMITTEE FROM THE BOARD OF DIRECTORS EVALUATES THE

PERFORMANCE OF THE CEO. IN COMBINATION WITH THE PERFORMANCE EVALUATION,

SALARY SURVEYS FROM OTHER NONPROFITS IN THE REGION OF SIMILAR SIZE AND

PURPOSE ARE USED TO DETERMINE THE COMPENSATION FOR THE CEO.

FORM 990, PART VI, SECTION C, LINE 19:

UPON REQUEST

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2019)

 932211
 09-06-19

38

14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

Schedule O (Form 990 or 990-EZ) (2019) Name of the organization	Employer identificat	Page 2
MONARCH SCHOOL PROJECT	33-087135	
CONTRIBUTION OF INTERCOMPANY LOAN TO CAPITAL OF MONARCH S	CHOOL 1625,	LLC IN
CONJUNCTION WITH NMTC FINANCING	-15,19	90,000.
TOTAL TO FORM 990, PART XI, LINE 9	-15,19	90,000.
FORM 990, PART XI, LINE 9		
AS OF JUNE 30, 2020, THE NOTE RECEIVABLES AND NOTES PAYAB	LE WITH	
MONARCH SCHOOL INVESTMENT FUND, LLC RELATED TO THE NMTC T	RANSACTION	
WERE ASSIGNED TO MONARCH SCHOOL PROJECT AND SUBSEQUENTLY	CANCELLED.	
THIS RESULTED IN A NET GAIN ON UNWIND OF THE NMTC FINANCI	NG OF	
\$3,558,625 AS REPORTED ON MONARCH SCHOOL PROJECT'S JUNE 3	0, 2020	
INFORMATION RETURN FILING.		

932212 09-06-19

39

SCH	EDULE R

(Form 990)

Department of the Treasury Internal Revenue Service

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019 Open to Public Inspection

Employer identification number

33-0871354

Name of the organization

MONARCH SCHOOL PROJECT

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
	-				
	-				

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	status (if section	(f) Direct controlling entity	cont	g) 512(b)(13) rolled itty?
				501(c)(3))		Yes	No
MONARCH SCHOOL 1625, LLC - 45-4308482							
1625 NEWTON AVENUE	SUPPORT MONARCH SCHOOL				MONARCH SCHOOL		
SAN DIEGO, CA 92113	PROJECT	CALIFORNIA	501(C)(3)	LINE 12B, II	PROJECT	X	
	-						
	_						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2019

Schedule R (Form 990) 2019 MONARCH SCHOOL PROJECT

	Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.									
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Disproportionate allocations?	Code V-UBI amount in box 20 of Schedule	managing	Percentage ownership

		foreign		excluded from tax under		assets	anocations:		1 20 of Schedule					
		foreign country)		excluded from tax under sections 512-514)		466616	Yes	No	K-1 (Form 1065)	Yes	No			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)		(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l contr ent	(i) ction (b)(13) trolled tity?
		country)				400010			No	
	1									
	1									

Schedule R (Form 990) 2019 MONARCH SCHOOL PROJECT

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	te: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	No		
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х		
	Gift, grant, or capital contribution to related organization(s)	1b	Х			
	c Gift, grant, or capital contribution from related organization(s)					
	Loans or loan guarantees to or for related organization(s)	1d		X		
	Loans or loan guarantees by related organization(s)	1e		X		
f	Dividends from related organization(s)	1f		Х		
g	Sale of assets to related organization(s)	1g		X		
h	Purchase of assets from related organization(s)	1h		X		
i	Exchange of assets with related organization(s)	1i		X		
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X		
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		X		
- 1	Performance of services or membership or fundraising solicitations for related organization(s)	11		X		
n	Performance of services or membership or fundraising solicitations by related organization(s)	1m		X		
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n		X		
	Sharing of paid employees with related organization(s)	10	X			
р	Reimbursement paid to related organization(s) for expenses	1p		X		
q	Reimbursement paid by related organization(s) for expenses	1q		X		
r	Other transfer of cash or property to related organization(s)	1r		X		
s	Other transfer of cash or property from related organization(s)	1s		X		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.					

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) MONARCH SCHOOL 1625, LLC	В	232,654.	FMV
(2) MONARCH SCHOOL 1625, LLC	0	79,808.	FMV
(3) MONARCH SCHOOL 1625, LLC	В	15,190,000.	FMV
(4)			
(5)			
_(6)			

Schedule R (Form 990) 2019 MONARCH SCHOOL PROJECT

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are all partners s 501(c)(3 orgs.? Yes N	sec. 3)	(f) Share of total income	(g) Share of end-of-year assets	(ř Dispr tior allocat Yes	n) opor- late tions?	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partne Yes I	al or F ging er?	(k) Percentage ownership

1	Part VII	Supplemental Information
		Cappionici an include

Provide additional information for responses to questions on Schedule R. See instructions.

932165 09-10-19

Schedule R (Form 990) 2019

2019 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10

	JU INGE IU	_						550							
Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	FIXED ASSETS	VARIOUS	SL	39.00	MM	16	325,225.				325,225.	139,603.		49,083.	188,686.
	* 990 PAGE 10 TOTAL -						325,225.				325,225.	139,603.		49,083.	188,686.
	* GRAND TOTAL 990 PAGE 10														
	DEPR						325,225.				325,225.	139,603.		49,083.	188,686.

928111 04-01-19

(D) - Asset disposed

* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

Fo	rm	4	56	52	
De Int	partr ernal	nent o Rever	f the Tr iue Ser	easury vice	(99)
Na	me(s) show	n on re	eturn	

Depreciation and Amortization (Including Information on Listed Property)

990

OMB No. 1545-0172

Attachment Sequence No. **179**

9

20

Identifying number

Attach to your tax return.

Go to www.irs.gov/Form4562 for instructions and the latest information.
Business or activity to which this form relates

MOI	NARCH SCHOOL PROJEC			ORM 990 P			33-0871354
Pa	rt I Election To Expense Certain Prop	erty Under Section 1	179 Note: If you have any	listed property, o	complete Part		
	Maximum amount (see instructions)						1,020,000.
	Total cost of section 179 property pla						
	Threshold cost of section 179 propert						2,550,000.
	Reduction in limitation. Subtract line 3					····	
<u>5</u>	Dollar limitation for tax year. Subtract line 4 from lin (a) Description of p			see instructions	(c) Elected		
<u> </u>	(-y + +		(-) ((-) =		
7 L	Listed property. Enter the amount fror	n line 29	.	7			
8 1	Total elected cost of section 179 prop					8	
9 1	Tentative deduction. Enter the smalle	r of line 5 or line 8				9	
	Carryover of disallowed deduction fro						
11 E	Business income limitation. Enter the	smaller of busines	s income (not less than a	zero) or line 5		11	
12 \$	Section 179 expense deduction. Add	lines 9 and 10, bu	t don't enter more than I	ine 11 <u></u>		12	
	Carryover of disallowed deduction to a		· · ·	🕨 13			
	e: Don't use Part II or Part III below fo		•				
	rt II Special Depreciation Allow						
	Special depreciation allowance for qu	alified property (ot	her than listed property)	placed in service	during		
	Property subject to section 168(f)(1) e					15	49,083.
	Other depreciation (including ACRS) rt III MACRS Depreciation (Don'					16	49,005.
Iu	MACHS Depreciation (Don		Section A)			
17 1	MACRS deductions for assets placed	in service in tax v	-	19		17	
	f you are electing to group any assets placed in se					η Γ΄	
			ce During 2019 Tax Yea			ation Syste	em
	(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only - see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a	3-year property						
b	5-year property						
с	7-year property						
d	10-year property						
е	15-year property						
f	20-year property						
g	25-year property			25 yrs.		S/L	
h	Residential rental property	/		27.5 yrs.	MM	S/L	
	hesidential rental property	/		27.5 yrs.	MM	S/L	
i	Nonresidential real property	/		39 yrs.	MM	S/L	
<u> </u>	,	/			MM	S/L	
		Placed in Service	e During 2019 Tax Year	Using the Alterr	ative Depred	iation Sys	stem
20a	Class life					S/L	
b	12-year			12 yrs.		S/L	
<u> </u>	30-year	/		30 yrs.	MM	S/L	
d Da		/		40 yrs.	MM	S/L	<u> </u>
	, , ,						
	Listed property. Enter amount from lin			(a) and line of		21	
	Total. Add amounts from line 12, lines	-				22	49,083.
	Enter here and on the appropriate line For assets shown above and placed ir				•	22	±,005•
	oortion of the basis attributable to sec	-	e current year, enter the				
	1 12-12-19 LHA For Paperwork Red		e, see separate instAu6t				Form 4562 (2019

14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

Form 4562 (2019)	MONARO	CH SCI	HOOL	PRO	JECT	1					33-	0871	354	Page 2
Part V Listed Prop	erty (Include automo			ner vehic	les, cer	tain airc	raft, an	d propert	y used fo	or				<u> </u>
	nt, recreation, or aminy vehicle for which y			standar	d milea	oe rate o	or dedu	icting leas	e expens	se. com	plete on	lv 24a.		
24b, columr	ns (a) through (c) of S	Section A,	all of S	ection B	, and Se	ection C	if appl	icable.		-	·			
	A - Depreciation an						_							
24a Do you have evidence			nt use cla	aimed?		es	_ No	24b If "Y	<u> </u>		nce writt I	ten?	∐ Yes ∟ I	<u>No</u>
(a) Type of property	(b) Date E	(c) Business/		(d)	Bas	(e) sis for depre	eciation	(f) Recovery		g) hod/		h) ciation		(i) cted
(list vehicles first)		vestment percentag	ot	Cost or her basis	(bu	siness/inve use only		period	Conve			uction	sectio	on 179
							<i>.</i>			-				ost
25 Special depreciation			• •	•			•	2		05				
used more than 50% Property used more to 100 more to 1						<u></u>		<u></u>		25				
	i	<u>ed busirie</u> %							1		<u> </u>			
		%	-											
		%	_											
27 Property used 50% of	n less in a qualified h													
		% %							S/L -					
		%	-						S/L -					
		%	_						S/L -					
28 Add amounts in colu		, .		e and or	line 21	page 1				28				
9 Add amounts in colu												29		
				B - Infor										
Complete this section for	vehicles used by a s					-			or related	persor	n. If vou i	orovideo	d vehicle	s
o your employees, first a										•				
, i , ,	,			,					5					
			(;	a)	(b)		(c)	(c	I)	((e)	(1	F)
30 Total business/investme	ent miles driven during	the	Veh	nicle	Vel	nicle	V	ehicle	Veh	icle	Veh	nicle	Veh	
year (don't include com	muting miles)													
31 Total commuting mile														
32 Total other personal		F												
driven														
33 Total miles driven du														
Add lines 30 through	32													
34 Was the vehicle avai		r	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
during off-duty hours	?	[
35 Was the vehicle used	d primarily by a more													
than 5% owner or re	lated person?													
36 Is another vehicle ava														
use?														
	Section C - Que	estions fo	or Empl	loyers W	/ho Pro	vide Vel	nicles	for Use b	y Their E	mploye	es			
Answer these questions	to determine if you m	neet an ex	ception	n to com	pleting	Section	B for ve	ehicles us	ed by en	nployee	s who a i	ren't		
more than 5% owners or	related persons.													_
37 Do you maintain a wr	itten policy statemer	nt that pro	phibits a	all persor	nal use o	of vehicl	es, incl	luding cor	nmuting,	by you	r		Yes	No
employees?														
8 Do you maintain a wr	itten policy statemer	nt that pro	phibits p	personal	use of v	/ehicles,	excep	t commut	ing, by y	our				
employees? See the														
39 Do you treat all use o														
10 Do you provide more														
the use of the vehicle														
1 Do you meet the requ														
Note: If your answer		41 is "Yes	s," don'i	t comple	ete Sect	ion B for	the co	overed vel	nicles.					
Part VI Amortization			<u> </u>											
(a Descriptio	a) on of costs		(b) mortization		(C) Amortizat	ole		(d) Code		(e) Amortiza	tion	Ar	(f) nortization	
		b	oegins		amount			section	ŗ	period or per		fc	r this year	
2 Amortization of costs	that begins during y	our 2019/	tax yea	ar:										
			:											
			:								-+			
B Amortization of costs											43			
14 Total. Add amounts	in column (f). See the	e instructi	ons for	where to	o report						44			10.0
916252 12-12-19						. –						F	orm 456	2 (2019)
						47								

14500126 757767 MONA04087822 2019.05030 MONARCH SCHOOL PROJECT

MONA0401

(Rev. January 2020)

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury Internal Revenue Service File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit *www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits*.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or	Name of exempt organization or other filer, see instru-	Taxpayer identification number (TIN)				
print	MONARCH SCHOOL PROJECT				33-08	871354
File by the due date f filing your	Number, street, and room or suite no. If a P.O. box, s 1625 NEWTON AVENUE					
return. See instructior		oreign add	ress, see instructions.			
Enter th	e Return Code for the return that this application is for (fi	ile a separa	te application for each return)			
Applica	tion	Return	Application			Return
Is For		Code	Is For			Code
Form 990 or Form 990-EZ			Form 990-T (corporation)			07
Form 990-BL			Form 1041-A	08		
Form 47	20 (individual)	03	Form 4720 (other than individual)			09
Form 99	00-PF	04	Form 5227			10
Form 99	00-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	00-T (trust other than above) JENNIFER MATTO	06	Form 8870			12
● If the ● If thi box ▶ 1 II th ₽ 2 If	equest an automatic 6-month extension of time until e organization named above. The extension is for the org calendar year or X tax year beginning JUL 1, 2019 the tax year entered in line 1 is for less than 12 months, a Change in accounting period	Group Exe and atta MAX ganization's , an check reas	emption Number (GEN) I ch a list with the names and TINs of X 17, 2021, to file s return for: d ending	f this is fo all memb	r the whole ers the ext npt organiza	ension is for.
	this application is for Forms 990-BL, 990-PF, 990-T, 4720), or 6069,	enter the tentative tax, less	3a	s	0.
_	ny nonrefundable credits. See instructions. this application is for Forms 990-PF, 990-T, 4720, or 606	9 enter an	v refundable credits and	3a	. Ф	
	stimated tax payments made. Include any prior year over			3b	\$	0.
_	alance due. Subtract line 3b from line 3a. Include your p				_	
	sing EFTPS (Electronic Federal Tax Payment System). Se	,	· · · ·	3c	\$	0.
	: If you are going to make an electronic funds withdrawa	I (direct de	bit) with this Form 8868, see Form 8	453-EO a		879-EO for payment 8868 (Rev. 1-2020)

2020 DEPRECIATION AND AMORTIZATION REPORT

- NEXT YEAR FEDERAL - MONARCH SCHOOL PROJECT

Asset No.	Description	Date Acquired	Method	Life	Unadjusted Cost Or Basis	* Reduction In Basis	Basis For Depreciation	Accumulated Depreciation	Amount Of Depreciation
1	FIXED ASSETS * 990 PAGE 10 TOTAL - * GRAND TOTAL 990 PAGE 10 DEPR	VARIES	SL	39.00	325,225. 325,225. 325,225.		325,225. 325,225. 325,225.	188,686. 188,686. 188,686.	8,339. 8,339. 8,339.

(D) - Asset disposed

* ITC, Section 179, Salvage, HR 3090, Commercial Revitalization Deduction, GO Zone